



Developing the FY 2021-2025 Office of Evaluation, Performance, and Reporting Strategic Plan

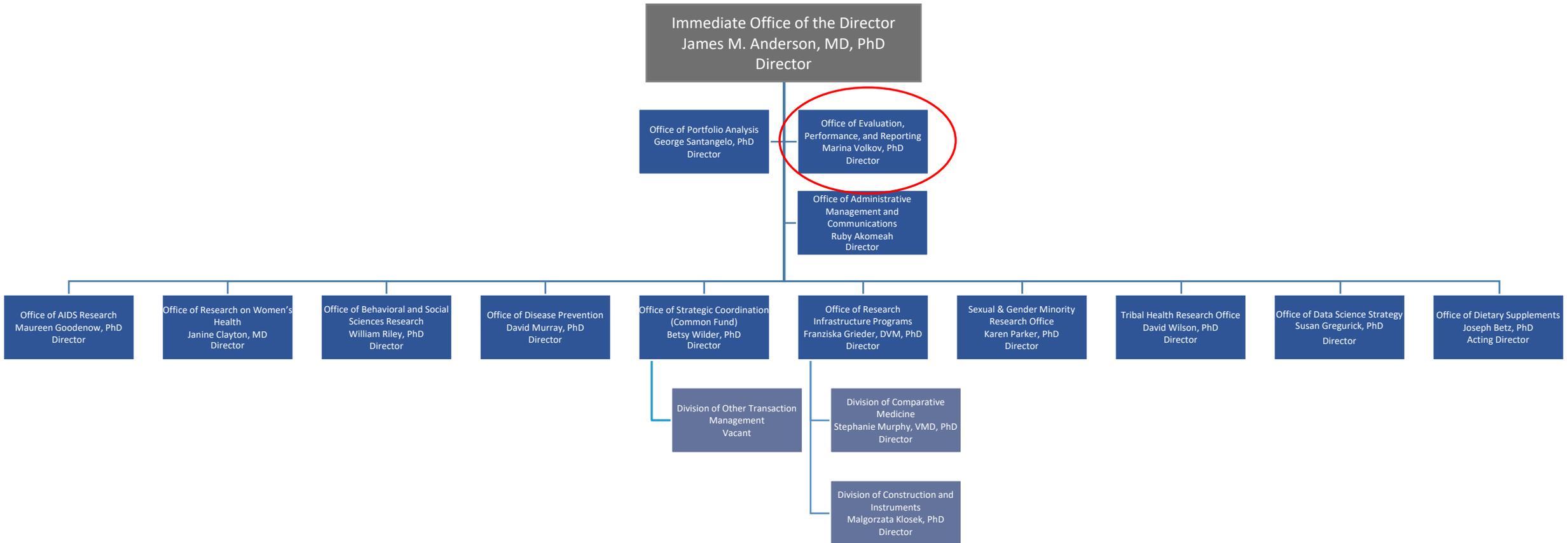
MARINA VOLKOV, PH.D.

DIRECTOR, OEPR, DPCPSI

Council of Councils, May 15, 2020

- ❖ The Office of Evaluation, Performance, and Reporting (OEPR)
- ❖ Provides leadership, coordination, and capacity building to strengthen NIH efforts to capture, communicate, and enhance the value of NIH research through stewardship activities including strategic planning, progress monitoring, evaluation, and reporting

Division of Program Coordination, Planning, and Strategic Initiatives



Overarching Goals

- ❖ To support NIH's mission by strengthening stewardship through collaboration and coordination to build capacity across NIH and within the Institutes, Centers, and Offices to improve on:
 - ❖ Establishing goals and priorities;
 - ❖ Measuring progress towards goal and priorities;
 - ❖ Assessing the value of NIH programs, policies, and operations; and
 - ❖ Communicating that value to NIH's numerous stakeholders.



Goal 1: Enhancing and Harmonizing Strategic Planning

To strengthen and harmonize strategic plan development, implementation, and tracking across NIH through coordination and resource development

1. Lead and collaborate across NIH to develop and track progress on the NIH-Wide Strategic Plan
2. Provide a framework and tools that NIH Institutes, Centers, and Offices can utilize in developing their own strategic plans and strategic plans that address cross-cutting NIH topics
3. Increase awareness and understanding throughout NIH of the many strategic plans developed by the agency, where congruency in priorities may lie, and how each contributes to the overall mission of NIH

Goal 2: Optimizing Progress Monitoring

To strengthen NIH's decision-making by enhancing and expanding progress tracking towards strategic goals and priorities

1. Work across NIH to develop and disseminate resources for progress tracking toward specified goals and priorities, such as those identified in NIH strategic plans and action plans
2. Support the progress monitoring efforts of Institutes, Centers, and Offices by advising on quantitative and qualitative methods and developing a shared understanding of metrics for tracking different types of progress
3. Foster the development and use of quantitative and qualitative measures that can inform internal management decisions as well as help satisfy legislative and departmental mandates

Goal 3: Strengthening Assessment of Activities and Impacts

To lead a coordinated and systematic effort encompassing all Institutes, Centers, and Offices to strengthen NIH's ability to gather evidence about the effectiveness of its programs, policies, and operations

1. Work across NIH to better understand the capacity of Institutes, Centers, and Offices to generate evidence on its programs, policies, and operations, including the questions asked, the approaches and tools needed to answer those questions, and the use of the evidence gathered in order to identify needs and requirements for the Agency as a whole
2. Based on an understanding of NIH assessment capacity, seek opportunities to strengthen expertise at NIH on the design and conduct of evaluations and other assessments, including creating training curriculums

Goal 3: Strengthening Assessment of Activities and Impacts (continued)

To lead a coordinated and systematic effort encompassing all Institutes, Centers, and Offices to strengthen NIH's ability to gather evidence about the effectiveness of its programs, policies, and operations

3. Manage the creation of a process and repository to share information that will help NIH staff better formulate questions, identify data needs, work with data sources and tool providers, and improve collaboration and coordination of evidence-building activities across NIH
4. Work across NIH and with its many partners to better capture the impact of NIH's programs, policies, and operations on health, society, and the scientific enterprise by linking NIH results to their implementation in health and influence on scientific practices, leading to eventual societal outcomes

❖ Planning and Coordination

❖ Implementing the Evidence Act

- 4-year Evidence-Building Plan
- Yearly Evaluation Plan

❖ P&E Evaluation Subcommittee

❖ Resource Development

❖ Data and tools

❖ Metrics and measures

❖ Building Capacity through Collaboration

❖ Across NIH

❖ Within HHS

❖ Other Federal R&D entities

❖ External expertise (e.g., NSF's SciSIP)

Goal 4: Communicating the Value of NIH

To strengthen approaches and capacity to communicate the value of NIH programs, policies, and operations beyond immediate research findings to its impact on improving health and bringing benefits to society

1. Lead and coordinate mandated reporting exercises in such a way as to minimize burden to NIH Institutes, Centers, and Offices while maximizing the usefulness of the information gathered
2. Work with the NIH Planning and Evaluation Officers to create communication strategies and tools that allow NIH to make better use of the evidence gathered through progress monitoring, evaluations, and other assessments, to enhance the demonstration of NIH value to its stakeholders
3. Work with the NIH Communications community to develop strategies to effectively communicate to the public how NIH research advances health, furthers large-scale scientific achievement, and improves society

IMPACT OF NIH RESEARCH



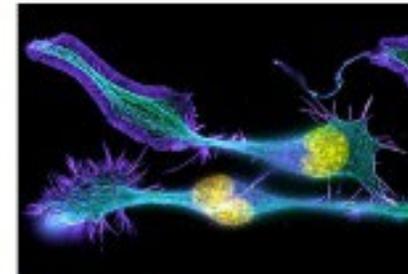
Our Health

- Helping people live longer, healthier lives
- Making diseases less deadly
- Developing effective interventions to prevent and treat illness and disability



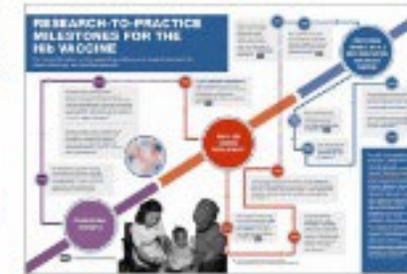
Our Society

- Supporting jobs in science and spurring economic growth
- Enabling a more productive economy
- Helping the U.S. compete and contribute internationally



Our Knowledge

- Driving the discovery and translation of innovative ideas
- Building the knowledge base to combat major health challenges
- Cultivating world-class scientists who create new knowledge



Our Stories

- Helping to end the leading cause of childhood bacterial meningitis
- Guiding the development of technologies that restore lost neurological function
- Sparking a revolution in precision medicines for cancer

